Financial Results for the First Quarter of the Fiscal Year Ending March 2023



OpenDoor Inc. (Stock Code: 3926)

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- 1. Highlights
- 2. Impact of COVID-19 Pandemic on the Tourism Market
- 3. First Quarter: Financial Overview
- 4. 1Q FY2023 March: Initiatives
- 5. FY2023 March: Financial Projections
- 6. Main Future Initiatives
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Highlights



Impact of COVID-19 Pandemic on the Tourism Market

- In March 2022, the number of new cases of COVID-19 started to decrease, and domestic travel demand recovered remarkably due to an increase in travel demand and the concentration of group travel, which had been refrained from, and then from April to June, the number of new cases continued to decrease and travel demand continued to recover in proportion to that.
- From July, although travel demand had declined again due to the rapid spread of COVID-19 caused by a new variant and the
 postpone of national travel assistance (expansion of regional distribution), the decline had been moderate compared to the previous
 year due to the expansion of vaccination and the absence of restrictions on activities.
 - * See Page 5 "Impact of COVID-19 Pandemic on the Tourism Market."

Results for 1Q FY2021 March

- Sales: 441 million yen (up 89.5% from 1Q of previous year, down 66.0% from 1Q of FY2020 March)
- Operating profit: -49 million yen (-235 million yen in 1Q of previous year, 558 million yen in 1Q of FY2020 March)
- Despite the continued impact of COVID-19, sales were significantly higher than the same period of last year, and operating loss
 was also significantly lower due to the recovery trend in travel demand as the number of new cases declined.

FY2023 March: Financial Projections

- Since it is difficult to predict the impact of the COVID-19 pandemic on the travel market, financial projections for FY2023 March are "yet to be determined" at the moment and will be announced when they become reasonably predictable.
- As the rate of severe cases has decreased remarkably despite the resurgence of COVID-19 cases, Japan and overseas countries tend not to be imposing restrictions, leading to a recovery trend in travel demand on an annual basis.
- Demand for domestic travel is expected to recover significantly in proportion to the decrease in the number of cases, whereas demand for overseas travel is expected to recover more slowly than domestic travel due to negative factors other than COVID-19, such as the weak yen and high fuel prices.
- In addition to our strong financial base, we will further invest in development in anticipation of business recovery in proportion to demand to expand our services and strengthen our competitiveness.

*1Q of FY2023 March: Capital-to-asset ratio is 93.1%; Cash and deposits balance at the end of the period is approx. 2.9 billion yen.



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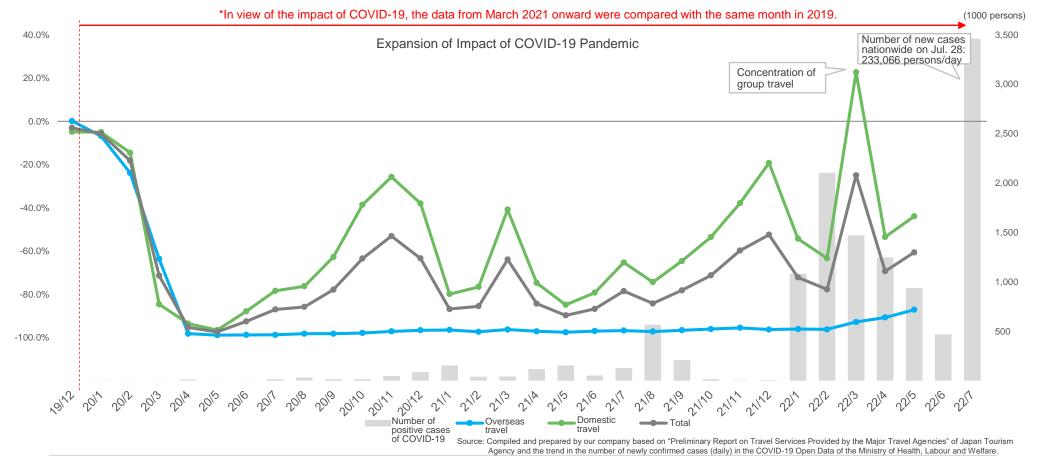
Impact of COVID-19 Pandemic on the Tourism Market



- In March 2022, the number of new cases of COVID-19 started to decrease, and domestic travel demand recovered remarkably due to an increase in travel demand and the concentration of group travel, which had been refrained from, and then from April to June, the number of new cases continued to decrease and travel demand continued to recover in proportion to that.
- From July, although travel demand had declined again due to the rapid spread of COVID-19 caused by a new variant and the postpone of national travel assistance (expansion of regional distribution), the decline had been moderate compared to the previous year due to the expansion of vaccination and the absence of restrictions on activities.

*"Total" on the chart indicates total sales calculated by our company by combining overseas and domestic travel sales of major travel agencies.

Year-on-Year Changes in Total Monthly Sales of Major Travel Agencies and Changes in Monthly Number of New Positive Cases of COVID-19





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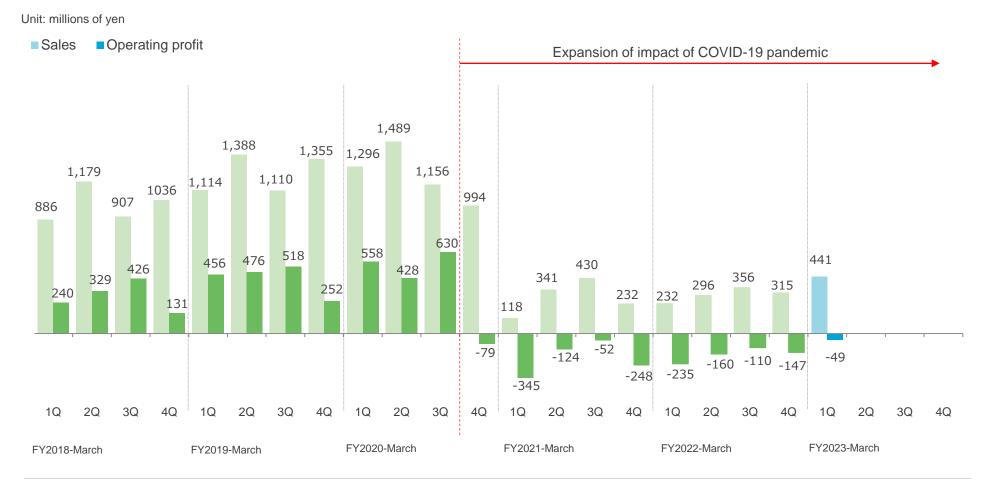
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• Despite the continued impact of COVID-19, sales were significantly higher than the same period of last year, and operating loss was also significantly lower due to the recovery trend in travel demand as the number of new cases declined.

Unit: millions of yen								
	1Q FY2022/3 Results	1Q FY2023/3 Results	Amount of change	Comparison to 1Q 2022/3	4Q FY2022/3 Results	Comparison to 4Q 2022/3	1Q FY2020/3 Results	Comparison to 1Q 2020/3
Sales	232	441	+208	+89.5%	315	+40.0%	1,296	-66.0%
Cost of sales	163	166	+2	+1.8%	165	+0.1%	165	+0.5%
Profit margin on sales	69	275	+205	+294.4%	149	+84.3%	1,131	-75.7%
Selling, general and administrative expenses	305	324	+19	+6.3%	296	+9.3%	572	-43.4%
Operating profit	-235	-49	+186	-	-147	-	558	-
Ordinary profit	-196	-34	+162	-	-128	-	559	-
Current profit	-197	-35	+162	-	-129	-	348	_
Operating margin	-	_	-	-	-	-	43.1%	-

1Q FY2023 March: Financial Overview / Trends in Quarterly Results DOPENDOOR

• Sales trend is different from that before COVID-19 and largely affected by the pandemic





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Releases 25 development projects in Q1, with more than 50 projects in progress

· Examples of recent releases

Domestic air tickets Response to CO2 reduction labeling

• Flights with low CO2 emissions are indicated by "CO2 ↓".



Domestic hotels Vacancy calendar display

· View vacancy calendar by plan



Domestic tours Providing beta version of marketing support tools for travel agencies

• Provision of marketing tools that can analyze demand trends in Travelko (Japanese market) from various angles



*Image is for illustration purposes.



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■ FY2023 March: Financial Projections

Since it is difficult to predict the impact of the COVID-19 pandemic on the tourism market, it is difficult to make appropriate and reasonable projections for FY2023 March.

Therefore, financial projections for FY2023 March are yet "to be determined" at the present moment, and will be announced when they become reasonably predictable.

Future Impact of COVID-19 and Our Initiatives

As the rate of severe cases has decreased remarkably despite the resurgence of COVID-19 cases, Japan and overseas countries tend not to be imposing restrictions, leading to a recovery trend in travel demand on an annual basis.

Demand for domestic travel is expected to recover significantly in proportion to the decrease in the number of cases, whereas demand for overseas travel is expected to recover more slowly than domestic travel due to negative factors other than COVID-19, such as the weak yen and high fuel prices.

In addition to our strong financial base, we will further invest in development in anticipation of business recovery in proportion to demand to expand our services and strengthen our competitiveness.

*1Q of FY2023 March: Capital-to-asset ratio is 93.1%; Cash and deposits balance at the end of the period is approx. 2.9 billion yen.



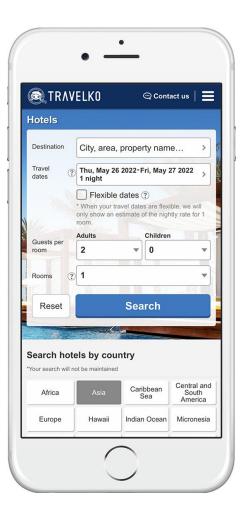
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- Offer promotions in response to the market needs in the recovery phase of tourism demand
- Renewal and function enhancement of existing menus
- Expanding product information by enhancing connection with new affiliates
- Expanding travel information on popular domestic and overseas tourist spots
- Expansion of review and evaluation services for each menu
- Expand the range of cross-comparison services (Vacation rentals, travel insurance, outdoor activity, etc.)
- Providing marketing support tools for travel agencies
- Website design renewal





- Reinforcement of overseas travel-related information
- Establish price advantage by strengthening affiliation with local major websites
- Enhancement of user Interface and localization
- Release the TRAVELKO (Global site) app
- Expansion of tourism information
- Consider promotion of sales



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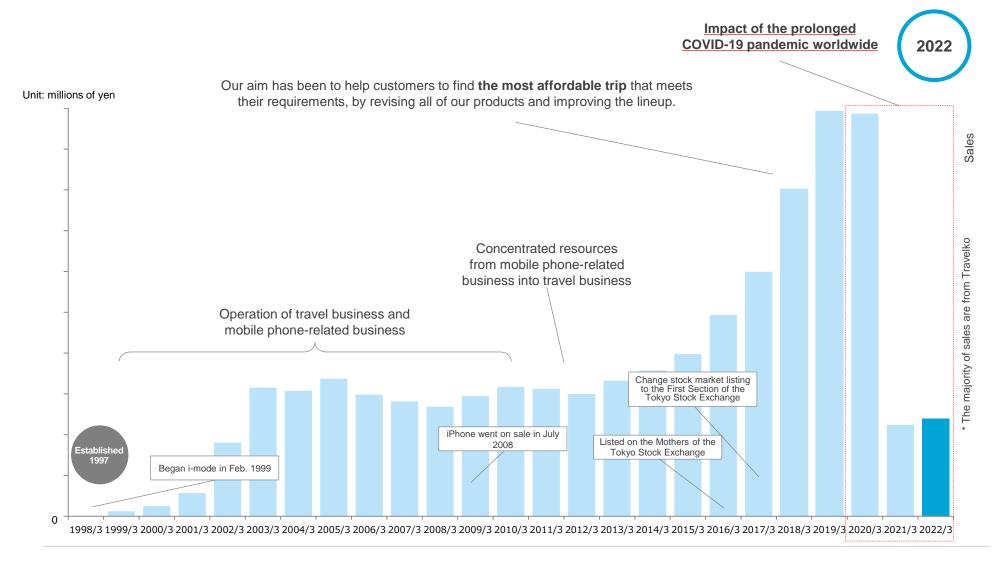
- Capital-to-asset ratio is kept high at 93.1%.
- Cash and deposits balance at the end of the period is 2,975 million yen.

	Unit: millions of yen	End of 2022/3 Results	End of 2022/6 Results	Amount of change
	Current assets	3,274	3,285	+11
	Cash and deposits	3,018	2,975	-43
	Other	255	310	+54
	Fixed assets	2,094	2,262	+167
	Total assets	5,368	5,547	+179
	Current liabilities	171	210	+39
	Fixed liabilities	109	163	+53
	Total liabilities	280	373	+92
	Net assets	5,087	5,174	+86
	Capital	648	648	-
	Capital reserves	473	473	-
	Earned surplus	3,821	3,785	-35
	Other	144	266	+122
Т	otal liabilities and net assets	5,368	5,547	+179



Company name	OpenDoor Inc.
Date of establishment	April 1997
Representative	Daisuke Sekine, President and Representative Director
Capital	648 million yen
Stock Exchange	Tokyo Stock Exchange Prime Market (Stock Code: 3926)
Description of business	Travel comparison site Travelko Global travel comparison site TRAVELKO Operation of the traditional crafts information sites GALLERY JAPAN and KOGEI JAPAN
Consolidated subsidiaries	100% equity in Hotel Skip Inc. Reservations, arrangements, and sales of hotels and air tickets
Number of employees	A total of 188 employees







A travel comparison site that allows you to search and compare products from more than 1,500 booking websites

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	国内ツアー	国内航空券+ホテル	海外ホテル	海外格安航空券
	新幹線・JR特急+ホテル	国内レンタカー	海外ツアー	海外航空券+ホテル
	夜行バス・高速バス	遊び・体験	オプショナルツアー	海外Wi-Fiレンタル
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Services / Global Travel Comparison Site TRAVELKO



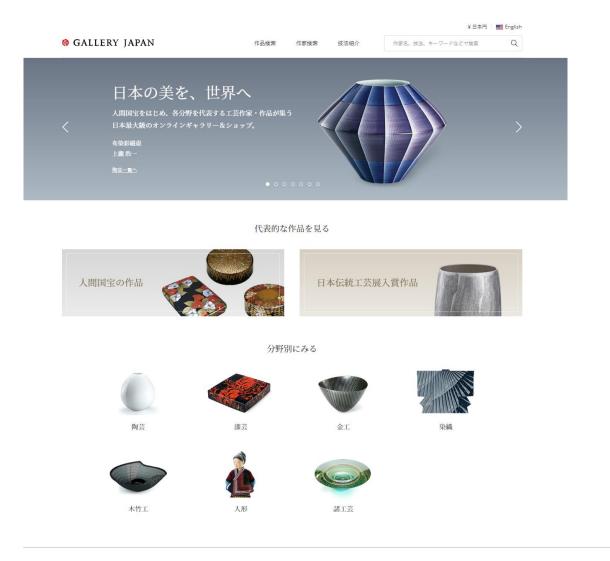
The global version of TRAVELKO, targeted at overseas and inbound markets.

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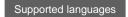
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Europe	Hawaii	Indian Ocean	Micronesia

Supported languages

English Chinese Simplified Chinese Traditional (Taiwan) Chinese Traditional (Hong Kong) Korean A site targeted at overseas and inbound markets, which introduces traditional crafts of Japan to the rest of the world



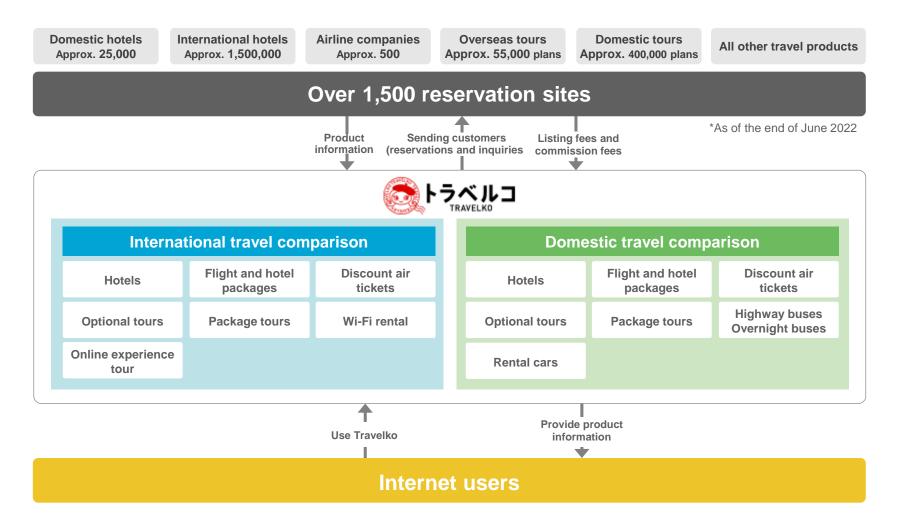




English Japanese

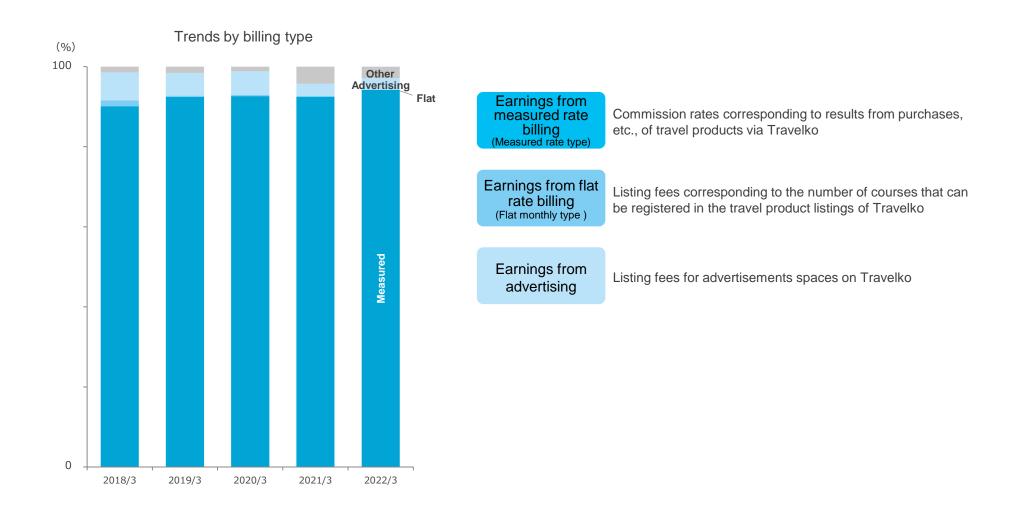


A business model that allows the majority of travel products to be compared

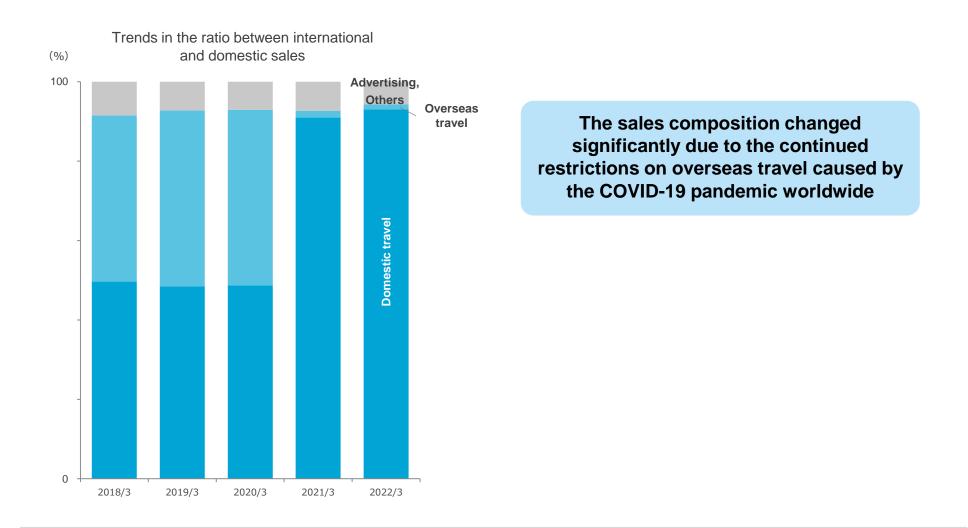




The main revenue model is earnings from measured rate billing of a measured rate type

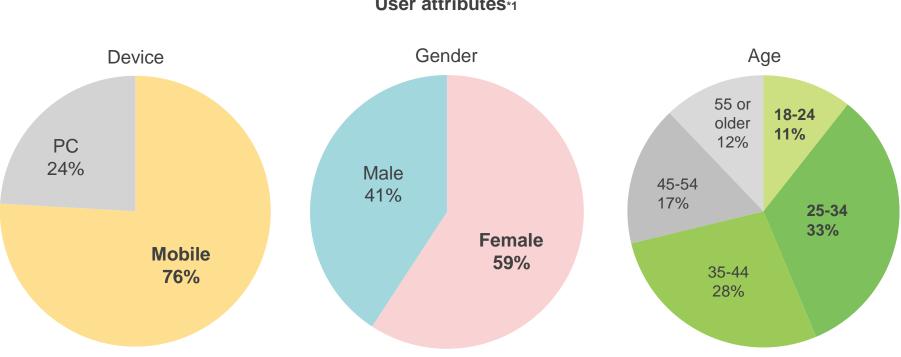


Domestic travel accounts for most of the sales also in FY2022 March due to the impact of COVID-19





The data for FY2020 March is used because the latest data does not reflect the general trend of user attributes due to the major impact of COVID-19



User attributes*1

*1 2019/4 - 2020/3 access analysis data of our company



Why has Travelko been able to get support from such a wide range of users and maintain a high rate of growth when there are many other comparison sites in the market?

1. Covers the vast majority of travel products

Whereas many other companies focus their comparisons on a specific category, such as only hotels or only air tickets, Travelko covers almost all domestic and international travel categories. These include hotels, airline tickets, package tours, optional tours, car rental, overnight buses, overseas Wi-Fi rental, etc.

This makes Travelko a one-stop solution where users can plan their entire trip.

Internatio	onal travel con	nparison
Hotels	Flight and hotel packages	Discount air tickets
Optional tours	Package tours	Wi-Fi rental
Online experience tour		
Domes	tic travel comp	oarison
Domes Hotels	tic travel comp Flight and hotel packages	Darison Discount air tickets
	Flight and hotel	Discount air

2. Can be used to find the most inexpensive packages and tickets

Travelko, which enables comparison of more than 1,500 travel sites, offers one of the largest numbers of comparable plans in Japan. This naturally increases the likelihood of users finding the most affordable products that satisfy their needs. In addition, travel sites do not provide plans with uniform pricing to all comparison sites. Often, they offer lower prices to the more price-competitive sites.

This is why Travelko, with its overwhelming advantage in the number of travel sites and its high price competitiveness, makes it easy to find the most affordable products.

> JTB, Club Tourism, JAL Pak, Odakyu Travel, JR Tokai Tours, Kinki Nippon Tourist, Nippon Travel Agency, HIS, Tobu Top Tours, Hankyu Travel, ANA X, Nishitetsu Travel, Meitetsu World Travel, Tabikobo, VELTRA

Rakuten Travel, Ikyu, Rurubu Travel, Yahoo Travel

Expedia, Booking.com, agoda, Trip.com

AirTrip, Spring Japan, Skyticket, Star Flyer, AIRDO

...More than **1,500** travel sites



Why has Travelko been able to realize these strengths?

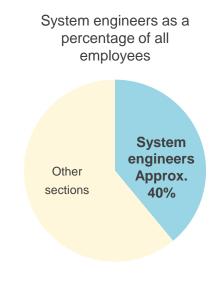
Nearly all system development is carried out in-house

Advanced, large-scale system development is essential to covering this many travel products, linking more than 1,500 travel sites, and improving all of these products simultaneously.

Most competitors outsource development, which ultimately makes it difficult to carry out development in exactly the way they want to because they must depend on the resources, skills, schedules, and priorities of their subcontractors.

We carry out nearly all system development in-house, in a flexible and efficient development environment made up of about 80 system engineers who share information daily and keep up with the latest market trends. This has enabled us to realize a development structure that can realize simultaneous progress in all of our products at high speed, while also maintaining high quality.

This high level of development capabilities is another important reason behind our strengths.





- This document contains prospects associated with our company, future plans, business objectives, etc. The entries concerning these future prospects are based on our company's assumptions concerning future events and trends as at the time of making this document, so there is no guarantee that the assumptions made by our company are completely accurate. Because of various factors, the actual results may differ drastically from those assumed in this document.
- Unless otherwise stated, the financial data contained herein is shown based on accounting principles generally recognized inside Japan.
- The occurrence of future events, etc., notwithstanding, our company will not necessarily make revisions to publications, etc., regarding future prospects that have already been published, except in cases where such revisions are requested because of bylaws concerning disclosure of the revisions.
- Information concerning companies other than our company is based on public knowledge that is generally known.



OpenDoor Inc.

For inquiries regarding this document or IR, please contact the office listed below.

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